Company Registration No. 07693338 (England and Wales)

# BROOKE HILL ACADEMY TRUST LIMITED (A COMPANY LIMITED BY GUARANTEE)

ANNUAL REPORT AND ACCOUNTS FOR THE YEAR ENDED 31 AUGUST 2020

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## **REFERENCE AND ADMINISTRATIVE DETAILS**

Members	Mr S A Foulkes Dr S Rogers (resigned 14 December 20 Mr K Ambrose Captain K Manson Mrs F Parish	020)
Trustees	Mr S A Foulkes (Chair of Trustees) Mr K C Ambrose (Resigned 1 June 202 Mrs S R Milner Mrs S J Bunker Mr T Smith Mr R Haynes Mr P Hawker Mrs B Chesterfield	0)
Senior management team		
<ul> <li>Executive Head Teacher</li> <li>Head of School - Brooke Hill</li> <li>Head of School - Edith Weston</li> <li>Head of School - Edith Weston</li> <li>Head of School - South Witham</li> <li>Deputy Head of School - Brooke Hill</li> <li>Head of Teaching and Learning</li> <li>Early Years Co-ordinator</li> <li>Early Years Co-ordinator</li> <li>SEND Representative</li> <li>SEND Representative</li> <li>Senior Lead Teacher</li> <li>School Business Manager</li> <li>Accounting Officer</li> </ul> Company registration number	Mrs S Milner Mr R Westley Mrs L Pettman (left December 2019) Mrs L Martin (from January 2020) Mrs E Hill (left August 2020) Mrs A O'Shaughnessy Mrs L Martin Mrs N Weller (left December 2019) Mrs K Shephard Mrs L Hall Mrs P Rawlings Mrs K Hosmer Mr D Smith Mrs S Milner 07693338 (England and Wales) Brooke Hill Academy Brooke Road	
	Brooke Road Oakham	
	LE15 6HQ	
Academies operated Brooke Hill Academy Edith Weston Academy South Witham Academy Independent auditor	Location Oakham Edith Weston South Witham Azets Audit Services Ruthlyn House 90 Lincoln Road	<b>Principal</b> Mr R Westley Mrs L Martin Mrs S Milner
	Peterborough PE1 2SP	

## **REFERENCE AND ADMINISTRATIVE DETAILS**

Bankers

Lloyds Bank Plc 43 High Street Oakham LE15 6AJ

### TRUSTEES' REPORT

### FOR THE YEAR ENDED 31 AUGUST 2020

The trustees present their annual report together with the accounts and independent auditor's report of the charitable company for the period 1 September 2019 to 31 August 2020. The annual report serves the purposes of both a trustees' report, and a directors' report under company law.

The trust operates a group of three academies for pupils aged 2 to 11 serving a catchment area in and around Oakham, Edith Weston, Rutland, and South Witham in Lincolnshire. Our overall PAN in the MAT is 658 and we currently have 473 pupils on roll plus 52 children registered in Pre School settings. We have used a PAN of 315 for Brooke Hill Academy for this report which was agreed by the Trustees/Members, however Rutland County Council details the PAN at 350 (50 per year). In November 2017 Edith Weston was recognised as a 'Good' school by Ofsted. Brooke Hill was deemed 'Good' for the second time by Ofsted in November 2018. South Witham Academy was inspected in October 2019 and the school was graded Requires Improvement. The significant progress made since the school joined the trust was highlighted and capacity to improve was noted as good. A post Ofsted action plan is now in place. Standards are high in each of our schools and our current statutory data shows that pupil attainment is above the national average in KS2 at Brooke Hill and Edith Weston schools. We continue to make progress at South Witham Academy.

An Executive Headteacher works across the schools and she is supported by a Head of School in each Academy, a Business Manager, PA and Finance Administrator working across the MAT. We also employ a Head of Teaching and Learning working across the MAT with a focus on curriculum development and ensuring high quality teaching and learning. There is a clear impact on the quality of teaching and learning across all of our schools since the MAT was formed, and we offer a rich and vibrant curriculum and pride ourselves on our extensive in-school opportunities and our extracurricular provision. We have high academic standards and strong ties within our local community.

#### Structure, governance and management

#### **Constitution**

The academy trust is a company limited by guarantee and an exempt charity. The charitable company's memorandum and articles of association are the primary governing documents of the academy trust.

The trustees of Brooke Hill Academy Trust Limited are also the directors of the charitable company for the purposes of company law. Details of the trustees who served during the year, and to the date these accounts are approved, are included in the Reference and Administrative Details on page 1.

#### Members' liability

Each member of the charitable company undertakes to contribute to the assets of the charitable company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a member.

#### Trustees' indemnities

In accordance with normal commercial practice the Academy has purchased insurance to protect governors and officers from claims arising from negligent acts, errors or omissions occurring whilst on Academy business. The insurance provides cover up to £10,000,000 on any one claim and the cost for the year ended 31 August 2020 is covered by the RPA insurance scheme. The cost of this insurance is included in the total insurance cost.

#### Method of recruitment and appointment or election of trustees

A Governor's term of office is four years. At the end of the four years, the Governor is able to be re-elected. Should a vacancy arise due to resignation or the conclusion of a particular Governor's four-year term, the vacancy is advertised widely within the school and local community. If more than one candidate nomination is received, an election is held. The candidates are given the opportunity to summarise their appropriate skills, experiences and reasons for volunteering and the information is widely broadcast to those entitled to vote (parents, carers, staff etc., depending upon type of governor). The candidate receiving the most votes is duly elected to the Governing Body or board of Trustees. We are fortunate to have a wide range of skills and expertise among our governors and trustees and actively seek to recruit governors and trustees with specific skills when needed. An annual skills audit informs our recruitment process.

### TRUSTEES' REPORT (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2020

#### Policies and procedures adopted for the induction and training of trustees

The training and induction provided for new Trustees will depend on their existing experience. Where necessary, induction will provide training on charity and educational legal and financial matters. All new Trustees and Governors are given a tour of the Academy and the chance to meet with staff and students. They are encouraged to visit all three schools.

Copies of policies, procedures, minutes, accounts, budgets, plans and other documents that they will need to undertake their role are made available to the Governors via a secure area on the MAT website. Wherever possible, induction is done informally and is tailored specifically to the individual, with a coaching and mentoring approach. Training for all new governors is provided by local providers and the SLT where appropriate. The Academy receives and distributes details of all training courses available. All governors will be subject to a DBS check and informed about safeguarding procedures.

#### Organisational structure

The Multi-Academy Trust (MAT) is governed through a clear Scheme of Delegation. Strategy and overall governance is directed by the MAT Board of Trustees. Specific matters are then delegated through a series of sub-committees of the Trustees. Each sub-committee consists of at least five people, being a mixture of Governors and Academy staff. The sub-committee is always chaired by a Governor. The sub-committees in turn delegate to either the MAT leadership or to a local governing body that sits within each academy member of the Trust, each time with a clear limit of authority. The local governing body (LGB) is responsible for ensuring that MAT strategies are implemented within their individual establishment and that MAT quality and standards are maintained. If a decision is required, which exceeds the limit of authority or if a committee is not quorate, the matter is referred back up to the delegating body to be heard at the committee or Board of Governors meeting as appropriate. If time is of the essence extraordinary meetings will be called.

The Trustees meet at least six times a year to discuss Resources and Education Provision. These meetings are usually monthly and reports from all the sub-committees, the Executive Head Teacher and the Chair of Governors are shared and discussed and any necessary decisions are made.

During 2019/20 sub-committees were extant for the following: Admissions (did not meet but is a standing item on all Resources agendas) Resources\* (including finance, HR and premises) Education Provision\* (to monitor pupil progress, targets and curriculum development) Performance Management of Executive Headteacher SEND\* Complaints

Committees serving the entire MAT to ensure consistency across the federation are marked \*, the others operate at each individual school.

#### Arrangements for setting pay and remuneration of key management personnel

The arrangements for setting the pay at Brooke Hill Academy Trust are in line with the ISR range which is determined by the size of the school, according to the figures taken from the School census of the previous May. All members of the Senior Leadership Team (SLT) have substantial strategic responsibilities within the school for leadership, and these responsibilities are taken into account in determining the pay. All pay for senior staff is subject to the pay policy for Brooke Hill Academy Trust and the Resources committee reviews this policy annually. The Executive Head Teacher has an appraisal annually, which is conducted by at least two Trustees and an external advisor; this will then determine the targets set for the current academic year. These targets set are then used to determine the targets of all staff the staff through a robust Performance Management process to encourage a whole school approach which encompasses all staff in the improvement of the school. All staff members have objectives based around pupil progress, whole school improvement plan and CPD needs related to career stage expectations. Trustees moderate evidence provided by the SLT at the end of the yearly Performance Management cycle. All pay awards are reviewed and agreed by the Resources committee.

#### Trade union facility time

During the year no staff time was spent on trade union facility time and no requests for any time were made. No costs were incurred in the year in relation to trade union facility time.

## TRUSTEES' REPORT (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2020

#### Related parties and other connected charities and organisations

The MAT has no connected organisations or related parties outside of the MAT itself. Under the terms of our Academy Order we do offer guidance and assistance to other schools when requested and it is through this process that the MAT has grown to three schools.

#### **Objectives and activities**

#### Objects and aims

The Academy Trust aims to make learning fun and give children a brighter future through ensuring high academic standards and a wide range of extra-curricular opportunities. We strive to develop confident, responsible and caring individuals, who are motivated to achieve their potential and become active members of the wider community through, we have over the past year developed a new values and principles objective, these are:

- · We nurture all children to be happy and confident in a safe environment
- We have high expectations for all children to achieve their full potential
- We provide opportunity rich environments
- We deliver a forward thinking and inspirational curriculum
- We encourage resilient, lifelong learners
- We support and involve families and the wider community in all aspects of school life

#### Our values are:

- Honesty
- Friendship
- Courage and Risk Taking
- Self Control
- Self Esteem
- Respect
- Independence
- Curiosity
- Imagination and Creativity
- Perseverance
- Listening and Communication
- Empathy and kindness

Our key priorities for 2019 - 20 were:

- To improve end of year outcomes in maths and reading 90%+ children making expected progress and 30%+ GD in both areas
- To devise and implement a new curriculum to demonstrate clear progression in all subjects and to meet the new inspection criteria
- Development of middle leaders through training and mentoring
- Ensure all teaching and learning is consistently good and is moving to outstanding as evidenced as progress in books, through data and external reviews (October South Witham, November Brooke Hill and January Edith Weston)
- NQTs successfully complete year, ensuring mentors are in place and CPD programmes followed
- · To maintain or increase pupil numbers across the MAT
- To continue to promote the wellbeing of the entire school community

These priorities were reviewed regularly throughout the year and some adjustments were made to ensure a rapid and effective approach to the pandemic and subsequent lockdown and school closures.

### TRUSTEES' REPORT (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2020

#### Public benefit

The Members confirm that they have complied with the duty in section 4 of the Charities Act 2006 to have due regard to the Charity Commission's general guidance on public benefit, "Charities and Public Benefit".

The MAT's public benefit is enshrined in its charitable objects, which state "The Academy Trust's object is to advance for the public benefit education by establishing, maintaining, carrying on, managing and developing a trust offering a broad and balanced curriculum; and to promote for the benefits of Brooke Hill, Edith Weston and South Witham and the surrounding areas of each school, the provision of a hall for leisure and interest pursuits to individuals and groups who have need of such facilities by reason of their youth, age, infirmity or disablement, financial hardship or social and economic circumstances or for the public at large in the interests of social welfare."

### Strategic report

#### Achievements and Performance

As a Trust, we aim to provide a first class education for all of our pupils, meeting the needs of all children so that they can achieve their potential. Each school is individual and we strive to work together to build on the strengths of each setting whilst providing the necessary support to bring each school to at least 'good' with high standards of attainment and quality all round provision.

Brooke Hill Academy is our pivotal school and continues to be oversubscribed, with high attainment and excellent outcomes for all pupils.

Edith Weston Academy joined our MAT in January 2016 and in November 2017 was rated 'Good' in all areas by Ofsted. The school primarily serves St Georges Barracks in North Luffenham and is currently experiencing a falling roll due to the impending closure of the barracks. Nearby housing is occupied by some military housing and other properties are going to be privately let. We are working with Rutland Council as the St Georges development is undergoing scrutiny and feasibility through cabinet. It is proposed that Edith Weston Academy is relocated to this site if it goes ahead. We continue to await news on the planning application and development of the Local Plan. During 2019-20 our Nurture Hub provision opened. This is a funded project run in conjunction with Rutland County Council. The aim is to provide a setting for pupils at risk of exclusion or not able to access mainstream education due to attachment issues. Last year, 2 pupils benefitted from this provision and outreach work was undertaken by staff. Regular updates are given to Schools' Forum.

South Witham Academy was rated as Requires Improvement in October 2019. The report highlighted the good progress made by the school since becoming part of the BHAT in 2016 and the capacity for further improvement was seen as good. Working with the local community has continued to be challenging but we are gaining support and trust and our numbers have continued to grow. Progress in all areas is evident. Our pre-school provision (little Hedgehogs - opened November 2018) provides a good start for our children and prepares them for the Reception class. The provision was praised during the inspection. Numbers are good throughout the school. A detailed post Ofsted action plan is in place to focus improvement at South Witham Academy. This is reviewed regularly by the SLT and LGB as well as Trustees.

During the first half of the year additional support was provided for children on the SEN register in each school, Forest Schools' sessions were committed to for two afternoons each week and all key stage 1 children had swimming lessons at Edith Weston. A comprehensive staff CPD plan, linked to performance management objectives was implemented for all staff in the MAT. We had a successful recruitment campaign and we are fully staffed in each school.

Following the announcement of the lockdown due to Coronavirus, our schools all remained open for the children of key workers throughout term time and holidays. We produced detailed risk assessments and these were updated as more information was provided to us. We provided hampers for all children eligible for FSM and our home learning timetable was varied and relevant for all pupils. We continued to monitor all pupils but with a particular focus on those more vulnerable families and children with SEND or safeguarding concerns. All pupils were able to attend school before the end of the summer term.

## TRUSTEES' REPORT (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2020

#### Key performance indicators

The MAT's KPI's include, but are not restricted to, surplus position compared to budget, pupil progress against target, external test results compared to targets and national and local averages, staff and pupil attrition, results of staff, parent and pupil surveys and success and participation in extra-curricular activities. In 2019/20 the MAT, like all educational organisations, had to respond to a national lockdown and the pressures associated with a pandemic. Overall, we are proud with the performance of all of our schools.

Successful performance indicators during the lockdown period from 23rd March to 18th July 2020:

- Risk assessments were in place and reviewed and updated regularly throughout the lockdown
- Communication was key and successful to all stakeholders
- Schools were quickly prepared and adapted for the children of key works and those with SEND
- Regular contact was maintained with all vulnerable families
- Home learning was provided from Day 1 and this evolved and improved over time.
- Parents and children were encouraged to share their learning experiences with school social media, email, websites
- · Bespoke emails were set up for Home Learning queries
- · Detailed registers were set up and used to monitor pupil attendance and staff rotas
- Support was put in place for staff needing to shield
- The furlough scheme was used for nursery staff
- Trustees reviewed the budget and plans were put in place to minimise the effect of the closure
- Teaching in school continued to be of a high standard
- Before and after school care was provided during the lockdown
- · We remained open throughout all holidays until the summer break , including the Bank Holiday
- Children were happy in school
- Staff morale remained good
- · The new curriculum was developed and shared by all staff
- CPD opportunities were undertaken by all staff
- Teams meetings replaced SLT, Trustee and other gatherings, meaning that all scheduled (and many more) meetings took place
- All pupils had the opportunity to return to school before the summer holidays (95% did so)
- · Although different, all end of term events took place
- · Our spending awareness worked

#### Going concern

After making appropriate enquiries, the Members have a reasonable expectation that the MAT has adequate resources to continue in operational existence for the foreseeable future. For this reason it continues to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Accounting Policies note of the financial statements.

#### Financial review

The year-end result was in line with expectations – the first few years of including a new school, particularly a school deemed as 'Inadequate' in the MAT is always a challenge financially as we endeavour to improve standards of teaching and learning as fast as possible. The added pressure of school closures and loss of income (Nursery, Breakfast Club and swimming pool) caused concern in March when the lockdown began but, through prudent management and monitoring the year ended as expected. Many years of sound financial planning and control have meant we have sufficient resources to allow short periods of investment above our existing income levels and the impact of this is evidenced by the excellent academic and non-academic results and progress achieved by all schools within the MAT. We continue to seek out additional sources of funds to assist in capital expenditure programme, where possible.

As stated above and shown in the financial statements the MAT continues to benefit from the freedoms afforded by its Academy status and although adding additional schools is at first a financial challenge, the economies of medium scale are found in later years. Continued focus on sound financial management means we have been able to invest healthy sums of money into improving the educational facilities for the children. This has included a wide range of technological and non-technological teaching and learning tools.

### TRUSTEES' REPORT (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2020

#### Financial report for the year

The majority of the Academy's income is obtained from the DfE in the form of recurrent grants. The grants received from the DfE received during the year ended 31 August 2020 and the associated expenditure are shown in the statement of financial activities.

During the year ended 31 August 2020, total expenditure was £3,135,262, which is £310,502 in excess of income.

At 31 August 2020, the net book value of fixed assets was £6,546,983. The assets were used exclusively for providing education and the associated support services to the students of the MAT.

#### Reserves policy

The amount of reserves held at 31 August 2020 is £5,521,526.

The amount of restricted reserves that are not available for the general purposes of the Trust at 31 August 2020 is £5,099,983 and no material funds have been committed as at that date. The amount of funds that can only be realised by disposing of fixed assets (i.e. value of fixed asset fund) is £6,546,983.

The amount of reserves in deficit at 31 August 2020 (Pension deficit and any others) is £1,447,000 and the amount of unrestricted funds at the same date is £421,543.

The MAT's 'free' reserves are its funds after excluding restricted funds. 'Reserves' are therefore the resources the MAT has or can make available to spend for any or all of the MAT's purposes once it has met its commitments and covered its other planned expenditure. More specifically 'free reserves' represent income to the MAT which is to be spent at the Trustees' discretion in furtherance of any of the MAT's objects but which is not yet spent, committed or designated.

The trustees review the reserve levels of the MAT at the monthly Resources Committee. This review encompasses the nature of income and expenditure streams. The trustees have determined that the appropriate level of free reserves should be equivalent to two months' expenditure, which is approximately £200,000. The reason for this is to provide sufficient working capital to cover delays between spending and receipt of grants and to provide a cushion to deal with unexpected emergencies such as urgent maintenance. The MAT's current level of free reserves is £421,543.

The MAT's non-teaching staff are entitled to membership of the Local Government Pension Scheme. The MAT's share of the Scheme's assets is currently assessed to be less than its liabilities in the Scheme and consequently the balance sheet shows a net liability of £1,447,000. However, the deficit does not mean that an immediate liability for this amount crystallises. The contribution rate to reduce the liability is calculated by an independent actuary.

#### Investment policy

The MAT has no investments other than bank deposits. The MAT does manage its cash flow carefully and places spare funds on deposit with higher rates of interest where possible.

### TRUSTEES' REPORT (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2020

#### Principal risks and uncertainties

The MAT finances and risk policies are run with the rigour of a much larger corporate environment. The committee structure ensures that all decisions are debated appropriately and the independent review of policies, process and risk by our Responsible Officer adds a further level of control.

The Trustees have assessed the major risks to which the MAT is exposed, in particular those relating to the specific teaching, provision of facilities and other operational areas of the MAT and its finances. The Trustees have implemented a regular review process to assess and reassess risks that the MAT faces, especially in the operational areas (e.g. in relation to teaching, health and safety, bullying and school trips) and in relation to the control of finance. They have also formulated a business continuity/disaster recovery plan to ensure the ongoing provision of a learning environment should there be a significant loss of buildings, impairment of teaching facilities or major staff absence.

They have introduced systems, including operational procedures (e.g. vetting of new staff and visitors, supervision of school grounds) and internal financial controls in order to minimise risk. Where significant financial risk still remains, they have ensured they have adequate insurance cover. The Academy has an effective system of internal financial controls which is regularly reviewed and assessed by the Responsible Officer.

The Risk Management Committee undertakes a comprehensive annual review of the risks to which the MAT is exposed. The committee identifies systems and procedures, including specific preventable actions which should mitigate any potential negative impact on the MAT.

The internal controls for managing risks deemed as medium and high are incorporated into annual risk management action plan. The effectiveness of the MAT's internal controls in managing the risks identified is regularly monitored.

A thorough appraisal is undertaken in the subsequent year of the existing risks and any emerging risks, for example, those arising from changes to national funding policy and/or local circumstances. In addition to the annual review, the Risk Management Committee will also consider any risks which arise during the year, for example, as a result of a new area of work being undertaken by the MAT.

A risk register, covering low, medium and high-level risks, is maintained at MAT level. The risk register identifies the key risks, the likelihood of those risks occurring, their potential impact on the MAT and the actions being taken to reduce and mitigate the risks. Risks are prioritised as low, medium and high using a consistent scoring system.

The policy is intended to cover all risks to the MAT achieving its educational, pastoral and community goals.

#### Risk Assessment Process

To assess a particular risk and the threat it poses, the MAT uses two criteria:

- Impact a quantification of the impact the risk will have on the school should it occur.
- Likelihood the degree of likelihood of the risk actually occurring in practice.

These criteria are then combined to determine an overall assessment of risk severity using the materiality matrix. The matrices are designed to enable the consistent assessment of risks and to ensure relevance based on the relative materiality of the risk. Risks are identified, assessed, reported and mitigated using the matrices. These matrices are then used in conjunction with the creation and maintenance of the risk register. The risk register will be formally reviewed and updated three times per annum.

### TRUSTEES' REPORT (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2020

#### Fundraising

Brooke Hill Academy, Edith Weston Academy and South Witham Academy all have an active PTA, working with the school staff to fund raise for the children although this work was limited last year. Staff work closely with the group and are represented at all meetings and events. Events before closure included disco's fetes, film nights and a Christmas raffle. Each group has a constitution and committee that meets regularly. Funding provides assistance towards the swimming buses, trips, book bags and the library area in each school. We are mindful of timing of requests to parents. Monitoring is carried out by school staff and governors during Resources meetings. All fundraising follows the guidelines of the Charity Commission. There have been no complaints.

#### Plans for future periods

Our objectives for the academic year 2020 - 21 are:

#### Personal Development, behaviours and Welfare:

**Priority 1**: ensuring school community are safe, happy and confident as they return to school following COVID lock down.

Priority 2: Implement and embed updated behavior policy throughout the school.

#### **Quality of Education:**

**Priority 1**: Improve standards in Reading, Writing and Phonics, closing any gaps following missed school. **Priority 2**: Implement new curriculum, monitoring its impact and evidencing progression throughout the whole school in all subjects.

#### Leadership and Management:

**Priority 1**: Develop SLT roles (Deputy Head of School and SENDco) through coaching, mentoring and CPD to ensure strong and effective leadership to impact positively upon whole school improvement.

**Priority 2**: Develop subject leaders, to include working effectively with governors, so that leaders take responsibility for, and are accountable for, the delivery and impact of their subject throughout the school.

#### Funds held as custodian trustee on behalf of others

The School and its Trustees do not act as the Custodian Trustees of any other Charity or organisation.

#### Auditor

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and

- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

On 7 September 2020 Group Audit Services Limited trading as Baldwins Audit Services changed its name to Azets Audit Services Limited. The name they practice under is Azets Audit Services and accordingly they have signed their report in their new name.

A resolution proposing that Azets Audit Services be reappointed as auditor of the charitable company will be put to the members.

The trustees' report, incorporating a strategic report, was approved by order of the board of trustees, as the company directors, on ...... and signed on its behalf by:

Mr S A Foulkes Chair of Trustees

### **GOVERNANCE STATEMENT**

### FOR THE YEAR ENDED 31 AUGUST 2020

#### Scope of responsibility

As trustees we acknowledge we have overall responsibility for ensuring that Brooke Hill Academy Trust Limited has an effective and appropriate system of control, financial and otherwise. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

The board of trustees has delegated the day-to-day responsibility to the Executive Head Teacher as accounting officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between Brooke Hill Academy Trust Limited and the Secretary of State for Education. They are also responsible for reporting to the board of trustees any material weaknesses or breakdowns in internal control.

#### Governance

The information on governance included here supplements that described in the Trustees' Report and in the Statement of Trustees' Responsibilities.

The board of trustees has formally met 13 times during the year. Attendance during the year at meetings of the board of trustees was as follows:

Trustees	Meetings attended	Out of possible
Mr S A Foulkes (Chair of Trustees)	12	13
Mr K C Ambrose (Resigned 1 June 2020)	0	11
Mrs S R Milner	13	13
Mrs S J Bunker	12	13
Mr T Smith	9	13
Mr R Haynes	12	13
Mr P Hawker	10	13
Mrs B Chesterfield	9	13

The accounts scrutiny committee has formally met 9 times during the year. Attendance during the year at meetings of the resources committee was as follows:

Attendance at meetings in the year was as follows:

Trustees	Meetings attended	Out of possible
Mr S A Foulkes (Chair of Trustees)	8	9
Mrs S R Milner	9	9
Mr T Smith	9	9
Mrs B Chesterfield	8	9

#### Review of value for money

As accounting officer the Executive Head Teacher has responsibility for ensuring that the academy trust delivers good value in the use of public resources. The accounting officer understands that value for money refers to the educational and wider societal outcomes achieved in return for the taxpayer resources received.

## **GOVERNANCE STATEMENT (CONTINUED)**

### FOR THE YEAR ENDED 31 AUGUST 2020

The accounting officer considers how the academy trust's use of its resources has provided good value for money during each academic year, and reports to the board of trustees where value for money can be improved, including the use of benchmarking data where available.

It is the aim of Brooke Hill Academy to obtain and give best value for all supplies and services provided. The School definition of Best Value is that it must demonstrate economy and efficiency as well as effectiveness and quality. A balance between cost and quality while improving service is the aim of the Plan. The criteria used for assessing whether Best Value is achieved are Challenge, Compare, Consult and Compete.

1. **Challenge** - Do we need the service/product, i.e. will the service improve the performance of the School? Do we use the best provider?

2. **Compare –** What are our requirements – clear specification/objectives giving consideration to all methods of provision i.e. internal and external providers, possibility of partnerships or joint ventures with other educational establishments; comparisons of available benchmarking data such as SATs and Raise online results.

3. **Consult** – What do the stakeholders want? Are we providing what the pupils, parents, staff and community need? To do this we send out questionnaires.

4. Compete - Who can best provide the service/product?

- Obtain comparative quotations/costings.
- Check performance of service/product suppliers, i.e. recommendation by others, seeing product in use, etc.

To this end the School uses the following:

i. School Improvement Plan showing:

- aims and objectives for the academic year (also, 3 year and 5 year plan in place)
- targets for the academic year ahead and future years
- means of attaining these targets
- measurement of performance against targets
- governors allocate resources in line with the School Improvement Plan. The emphasis would change from year to year.

ii. A separate Technology Development Plan set out in a similar fashion to the whole School Development Plan. This incorporates ICT development in curriculum areas.

iii. A costed and prioritised premises maintenance/repair programme taking into consideration external funding and capital projects.

## **GOVERNANCE STATEMENT (CONTINUED)**

### FOR THE YEAR ENDED 31 AUGUST 2020

Consultation is carried out with all stakeholders – some of the mechanisms for this are:

- The School Council meets regularly with various staff members and is useful in obtaining pupils ideas and opinions on a variety of issues.
- The Governors have detailed Terms of Reference for all Committees which will highlight Governor Responsibilities and communication procedures.

Review mechanisms are in place for most areas as follows:

- Educational performance reviews are carried out internally by the Executive Head Teacher and Senior Leadership Team
- Financial reviews are carried out by the Leadership Team, School Business Manager, Governors, auditors and Ofsted. All suggestions are considered and acted upon as necessary.
- Staffing reviews are carried out annually through robust performance management, taking into consideration the School Improvement Plan. A comprehensive CPD plan is in place for all staff.
- Ofsted reviews educational and administrative functions and is the most complete external review.

70% of the Trust's expenditure is on people. Their cost is balanced against the educational needs of the school during budgeting with a heavy cross linkage between Governors with Finance and Personnel responsibilities and full involvement of the school staff management. All Governors approve the budget with a full knowledge of the staff implications and they agree variations. All staff appointments and changes with financial implications are done with at least Finance and Personnel Governors' involvement in selection and appointment.

Careful monitoring of the budget is undertaken by the Executive Head Teacher, Chair of Governors and Resources sub-committee.

The School Business Manager and Accounts Administrator have improved the coordination of budget management and day to day control of the budget.

All consumable items are discussed with staff and curriculum coordinators who take responsibility for ordering for their own subject areas. We have a variety of options open to us when ordering and the issue of best value is always considered. Green procurement is always considered when ordering goods.

Consultation with parents generally goes via the Parent Governor, surveys, PFA or at meetings held specifically to discuss particular issues with them. Two parents' evenings are held each year, when issues can be raised, although the school has an 'open door' policy at all times.

The children are consulted via the School Council representatives and their thoughts and opinions are considered when making change that will alter their environment. The School Business Manager takes responsibility for negotiating the best deals on repairs, maintenance and alterations or improvements. Insurance cover is provided via the ESFA's Risk Protection Arrangement scheme, which gives us competitive buildings, staffing and contents cover.

Our energy contacts are also negotiated using RCCDC Property Services who find the most competitive tender from the variety of companies on offer.

Grounds maintenance is offered to the most competitive tender and reviewed annually in the light of performance.

#### The purpose of the system of internal control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives. It can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify and prioritise the risks to the achievement of academy trust policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in Brooke Hill Academy Trust Limited for the period 1 September 2019 to 31 August 2020 and up to the date of approval of the annual report and accounts.

### **GOVERNANCE STATEMENT (CONTINUED)**

### FOR THE YEAR ENDED 31 AUGUST 2020

#### Capacity to handle risk

The board of trustees has reviewed the key risks to which the academy trust is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The board of trustees is of the view that there is a formal ongoing process for identifying, evaluating and managing the academy trust's significant risks that has been in place for the period 1 September 2019 to 31 August 2020 and up to the date of approval of the annual report and accounts. This process is regularly reviewed by the board of trustees.

#### The risk and control framework

The academy trust's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes:

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the board of trustees;
- regular reviews by the finance and general purposes committee of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes;
- setting targets to measure financial and other performance;
- clearly defined purchasing (asset purchase or capital investment) guidelines;
- identification and management of risks.

The board of trustees has considered the need for a specific internal audit function and has decided not to appoint an internal auditor. However the trustees appointed Azets Audit Services, the external auditor, to perform additional checks. The newly revised FRC Ethical Standard for auditors will impact on the services delivered to the Trust and trustees have appointed a new provider for the forthcoming year.

The reviewer's role includes giving advice on financial matters and performing a range of checks on the academy trust's financial systems.

On completion of these review, the reviewer reports to the board of trustees on the operation of the systems of control and on the discharge of the financial responsibilities of the board of trustees.

Azets Audit Services have delivered their schedule of work as planned. There were no material control issues arising as a result of the work undertaken and all minor issues reported to the academy have been addressed.

#### **Review of effectiveness**

As accounting officer the Executive Head Teacher has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by:

- the work of the responsible officer;
- the work of the external auditor;
- the financial management and governance self-assessment process;
- the work of the management team within the academy trust who have responsibility for the development and maintenance of the internal control framework.

## GOVERNANCE STATEMENT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

The accounting officer has been advised of the implications of the result of their review of the system of internal control by the Finance and Personnel Committee and a plan to address weaknesses and ensure continuous improvement of the system is in place.

Approved by order of the board of trustees on ...... and signed on its behalf by:

SAAh

R. Milner.

Mr S A Foulkes Chair of Trustees

Mrs S R Milner Accounting Officer

### STATEMENT OF REGULARITY, PROPRIETY AND COMPLIANCE

### FOR THE YEAR ENDED 31 AUGUST 2020

As accounting officer of Brooke Hill Academy Trust Limited, I have considered my responsibility to notify the academy trust board of trustees and the Education and Skills Funding Agency (ESFA) of material irregularity, impropriety and non-compliance with terms and conditions of all funding received by the academy trust, under the funding agreement in place between the academy trust and the Secretary of State for Education. As part of my consideration I have had due regard to the requirements of the Academies Financial Handbook 2019.

I confirm that I and the academy trust's board of trustees are able to identify any material irregular or improper use of funds by the academy trust, or material non-compliance with the terms and conditions of funding under the academy trust's funding agreement and the Academies Financial Handbook 2019.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the board of trustees and ESFA.

R. Milner.

Mrs S R Milner Accounting Officer

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### STATEMENT OF TRUSTEES' RESPONSIBILITIES

### FOR THE YEAR ENDED 31 AUGUST 2020

The trustees (who are also the directors of Brooke Hill Academy Trust Limited for the purposes of company law) are responsible for preparing the trustees' report and the accounts in accordance with the Academies Accounts Direction 2019 to 2020 published by the Education and Skills Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the trustees to prepare accounts for each financial year. Under company law, the trustees must not approve the accounts unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period.

In preparing these accounts, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2019 and the Academies Accounts Direction 2019 to 2020;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the accounts; and
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring that grants received from ESFA/DfE have been applied for the purposes intended.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of accounts may differ from legislation in other jurisdictions.

Approved by order of the members of the board of trustees on ...... and signed on its behalf by:

Mr S A Foulkes Chair of Trustees

# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF BROOKE HILL ACADEMY TRUST LIMITED

### FOR THE YEAR ENDED 31 AUGUST 2020

#### Opinion

We have audited the accounts of Brooke Hill Academy Trust Limited for the year ended 31 August 2020 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the notes to the accounts, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice), the Charities SORP 2019 and the Academies Accounts Direction 2019 to 2020 issued by the Education and Skills Funding Agency.

In our opinion the accounts:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2020 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006; and
- have been prepared in accordance with the Charities SORP 2019 and the Academies Accounts Direction 2019 to 2020.

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the 'Auditor's responsibilities for the audit of the accounts' section of our report. We are independent of the academy trust in accordance with the ethical requirements that are relevant to our audit of the accounts in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the accounts is not appropriate; or
- the trustees have not disclosed in the accounts any identified material uncertainties that may cast significant doubt about the academy trust's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the accounts are authorised for issue.

#### Other information

The trustees are responsible for the other information, which comprises the information included in the annual report other than the accounts and our auditor's report thereon. Our opinion on the accounts does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the accounts, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the accounts or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the accounts or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

### INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF BROOKE HILL ACADEMY TRUST LIMITED (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2020

#### Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report including the incorporated strategic report for the financial year for which the accounts are prepared is consistent with the accounts; and
- the trustees' report including the incorporated strategic report has been prepared in accordance with applicable legal requirements.

#### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the academy trust and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' report, including the incorporated strategic report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the accounts are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

#### Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities, the trustees are responsible for the preparation of the accounts and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of accounts that are free from material misstatement, whether due to fraud or error.

In preparing the accounts, the trustees are responsible for assessing the academy trust's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company, or have no realistic alternative but to do so.

#### Auditor's responsibilities for the audit of the accounts

Our objectives are to obtain reasonable assurance about whether the accounts as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these accounts.

A further description of our responsibilities for the audit of the accounts is located on the Financial Reporting Council's website at: http://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

### INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF BROOKE HILL ACADEMY TRUST LIMITED (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2020

#### Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Tracey Richardson BSc (Hons) FCA (Senior Statutory Auditor)
for and on behalf of Azets Audit Services

Chartered Accountants Statutory Auditor

Ruthlyn House 90 Lincoln Road Peterborough PE1 2SP

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### INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO BROOKE HILL ACADEMY TRUST LIMITED AND THE EDUCATION AND SKILLS FUNDING AGENCY

### FOR THE YEAR ENDED 31 AUGUST 2020

In accordance with the terms of our engagement letter dated 5 September 2019 and further to the requirements of the Education and Skills Funding Agency (ESFA) as included in the Academies Accounts Direction 2019 to 2020, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by Brooke Hill Academy Trust Limited during the period 1 September 2019 to 31 August 2020 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to Brooke Hill Academy Trust Limited and ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to the Brooke Hill Academy Trust Limited and ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than Brooke Hill Academy Trust Limited and ESFA, for our work, for this report, or for the conclusion we have formed.

# Respective responsibilities of Brooke Hill Academy Trust Limited's accounting officer and the reporting accountant

The accounting officer is responsible, under the requirements of Brooke Hill Academy Trust Limited's funding agreement with the Secretary of State for Education dated 1 September 2011 and the Academies Financial Handbook, extant from 1 September 2019, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance, and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2019 to 2020. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the period 1 September 2019 to 31 August 2020 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

#### Approach

We conducted our engagement in accordance with the Academies Accounts Direction 2019 to 2020 issued by ESFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the academy trust's income and expenditure.

The work undertaken to draw to our conclusion includes:

- a review of the activities of the academy, by reference to sources of income and other information available to us;
- sample testing of expenditure, including payroll;
- a review of minutes of Governors' meetings.

### INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO BROOKE HILL ACADEMY TRUST LIMITED AND THE EDUCATION AND SKILLS FUNDING AGENCY (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2020

#### Conclusion

In the course of our work, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the period 1 September 2019 to 31 August 2020 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

#### **Reporting Accountant**

Azets Audit Services Ruthlyn House 90 Lincoln Road Peterborough PE1 2SP

Dated: .....

### STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

## FOR THE YEAR ENDED 31 AUGUST 2020

		Unrestricted funds		cted funds: Fixed asset	Total 2020	Total 2019
	Notes	£	General r £	-ixeu assel £	2020 £	2019 £
Income and endowments from:	Notes	~	~	~	~	~
Donations and capital grants Charitable activities:	3	19,288	-	17,929	37,217	51,529
- Funding for educational operations	4	50,076	2,678,014	-	2,728,090	2,520,760
Other trading activities	5	56,530	-	-	56,530	68,792
Investments	6	2,923	-	-	2,923	2,491
Total		128,817	2,678,014	17,929	2,824,760	2,643,572
Expenditure on: Charitable activities:						
- Educational operations	9	64,546	2,908,162	162,554	3,135,262	2,944,849
Total	7	64,546	2,908,162	162,554	3,135,262	2,944,849
Net income/(expenditure)		64,271	(230,148)	(144,625)	(310,502)	(301,277)
Transfers between funds	19	(75,368)	62,148	13,220	-	-
Other recognised gains/(losses) Actuarial losses on defined benefit						
pension schemes	22	-	(144,000)	-	(144,000)	(355,000)
Net movement in funds		(11,097)	(312,000)	(131,405)	(454,502)	(656,277)
Reconciliation of funds						
Total funds brought forward		432,640	(1,135,000)	6,678,388	5,976,028	6,632,305
Total funds carried forward		421,543	(1,447,000)	6,546,983	5,521,526	5,976,028

### STATEMENT OF FINANCIAL ACTIVITIES (CONTINUED) INCLUDING INCOME AND EXPENDITURE ACCOUNT

## FOR THE YEAR ENDED 31 AUGUST 2020

Comparative year information	U	nrestricted		cted funds:	Total
Year ended 31 August 2019		funds		ixed asset	2019
	Notes	£	£	£	£
Income and endowments from:					
Donations and capital grants Charitable activities:	3	8,527	-	43,002	51,529
- Funding for educational operations	4	92,096	2,428,664	-	2,520,760
Other trading activities	5	68,792	-	-	68,792
Investments	6	2,491	-	-	2,491
Total		171,906	2,428,664	43,002	2,643,572
Expenditure on:					
Charitable activities:					
- Educational operations	9	112,748	2,649,921	182,180	2,944,849
Total	7	112,748	2,649,921	182,180	2,944,849
Net income/(expenditure)		59,158	(221,257)	(139,178)	(301,277)
Transfers between funds	19	(58,363)	58,363	-	-
Other recognised gains/(losses) Actuarial losses on defined benefit pension					
schemes	22	-	(355,000)	-	(355,000)
Net movement in funds		795	(517,894)	(139,178)	(656,277)
Reconciliation of funds					
Total funds brought forward		431,845	(617,106)	6,817,566	6,632,305
Total funds carried forward		432,640	(1,135,000)	6,678,388	5,976,028

### **BALANCE SHEET**

## AS AT 31 AUGUST 2020

		2020		2019	
	Notes	£	£	£	£
Fixed assets					
Tangible assets	14		6,546,983		6,678,388
Current assets					
Debtors	16	91,557		65,446	
Cash at bank and in hand		523,474		536,997	
		615,031		602,443	
Current liabilities Creditors: amounts falling due within one					
year	17	(193,488)		(169,803)	
Net current assets			421,543		432,640
Net assets excluding pension liability			6,968,526		7,111,028
Defined benefit pension scheme liability	22		(1,447,000)		(1,135,000)
Total net assets			5,521,526		5,976,028
Funds of the academy trust:					
Restricted funds	19				
- Fixed asset funds			6,546,983		6,678,388
- Pension reserve			(1,447,000)		(1,135,000)
Total restricted funds			5,099,983		5,543,388
Unrestricted income funds	19		421,543		432,640
Total funds			5,521,526		5,976,028

The accounts on pages 23 to 47 were approved by the trustees and authorised for issue on ...... and are signed on their behalf by:

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Mr S A Foulkes Chair of Trustees

Company Number 07693338

## STATEMENT OF CASH FLOWS

## FOR THE YEAR ENDED 31 AUGUST 2020

		202	0	2019	)
	Notes	£	£	£	£
Cash flows from operating activities					
Net cash used in operating activities	21		(3,226)		(75,766)
Cash flows from investing activities					
Dividends, interest and rents from investme	ents	2,923		2,491	
Capital grants from DfE Group		17,929		43,002	
Purchase of tangible fixed assets		(31,149)		(32,236)	
Net cash (used in)/provided by investing	g activities		(10,297)		13,257
Net decrease in cash and cash equivale	nte in				
the reporting period			(13,523)		(62,509)
Cash and cash equivalents at beginning of	the year		536,997		599,506
Cash and cash equivalents at end of the	e year		523,474		536,997

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE YEAR ENDED 31 AUGUST 2020

#### 1 Accounting policies

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgements and key sources of estimation uncertainty, is set out below.

#### 1.1 Basis of preparation

The accounts of the academy trust, which is a public benefit entity under FRS 102, have been prepared under the historical cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Academies Accounts Direction 2019 to 2020 issued by ESFA, the Charities Act 2011 and the Companies Act 2006.

#### 1.2 Going concern

The trustees assess whether the use of going concern is appropriate, ie whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the charitable company to continue as a going concern. The trustees have made this assessment in respect of a period of at least one year from the date of authorisation for issue of the accounts and have concluded that the academy trust has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the academy trust's ability to continue as a going concern. Thus they continue to adopt the going concern basis of accounting in preparing the accounts.

The trustees have taken consideration of the effects of COVID-19 in making their assessment.

#### 1.3 Income

All incoming resources are recognised when the academy trust has entitlement to the funds, the receipt is probable and the amount can be measured reliably.

#### <u>Grants</u>

Grants are included in the statement of financial activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of meeting any performance-related conditions there is not unconditional entitlement to the income and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the statement of financial activities in the period for which it is receivable, and any abatement in respect of the period is deducted from income and recognised as a liability.

Capital grants are recognised in full when there is an unconditional entitlement to the grant. Unspent amounts of capital grants are reflected in the balance sheet in the restricted fixed asset fund. Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended.

#### Sponsorship income

Sponsorship income provided to the academy trust which amounts to a donation is recognised in the statement of financial activities in the period in which it is receivable (where there are no performance-related conditions), where the receipt is probable and it can be measured reliably.

#### **Donations**

Donations are recognised on a receivable basis (where there are no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

#### 1 Accounting policies

(Continued)

#### Other income

Other income, including the hire of facilities, is recognised in the period it is receivable and to the extent the academy trust has provided the goods or services.

#### Donated goods, facilities and services

Goods donated for resale are included at fair value, being the expected proceeds from sale less the expected costs of sale. If it is practical to assess the fair value at receipt, it is recognised in stock and 'Income from other trading activities'. Upon sale, the value of the stock is charged against 'Income from other trading activities' and the proceeds are recognised as 'Income from other trading activities'. Where it is impractical to fair value the items due to the volume of low value items they are not recognised in the accounts until they are sold. This income is recognised within 'Income from other trading activities'.

#### Donated fixed assets

Donated fixed assets are measured at fair value unless it is impractical to measure this reliably, in which case the cost of the item to the donor is used. The gain is recognised as income from donations and a corresponding amount is included in the appropriate fixed asset category and depreciated over the useful economic life in accordance with the academy trust's accounting policies.

#### 1.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

All resources expended are inclusive of irrecoverable VAT.

#### Expenditure on raising funds

This includes all expenditure incurred by the academy trust to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

#### **Charitable activities**

These are costs incurred on the academy trust's educational operations, including support costs and costs relating to the governance of the academy trust apportioned to charitable activities.

#### Governance costs

These include the costs attributable to the academy trust's compliance with constitutional and statutory requirements, including audit, strategic management, trustees' meetings and reimbursed expenses.

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

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#### 1 Accounting policies

#### 1.5 Tangible fixed assets and depreciation

Assets costing £1,000 or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Leasehold land and buildings have been valued by the trustees and brought into the accounts at that valuation.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the balance sheet at cost and depreciated over their expected useful economic life. Where there are specific conditions attached to the funding that require the continued use of the asset, the related grants are credited to a restricted fixed asset fund in the statement of financial activities and carried forward in the balance sheet. Depreciation on the relevant assets is charged directly to the restricted fixed asset fund in the statement of financial activities. Where tangible fixed assets have been acquired with unrestricted funds, depreciation on such assets is charged to the unrestricted fund.

Depreciation is provided on all tangible fixed assets other than freehold land, at rates calculated to write off the cost of each asset on a straight-line basis over its expected useful life, as follows:

Leasehold land and buildings Computer equipment Fixtures, fittings & equipment 2% straight line, land not depreciated4 years straight line4 years straight line

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the statement of financial activities.

#### 1.6 Liabilities

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the academy trust anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods of services it must provide.

#### 1.7 Leased assets

Rentals payable under operating leases are charged against income on a straight-line basis over the period of the lease.

#### 1.8 Financial instruments

The academy trust only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the academy trust and their measurement basis are as follows.

#### Financial assets

Trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost. Prepayments are not financial instruments.

Cash at bank is classified as a basic financial instrument and is measured at face value.

#### (Continued)

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

#### 1 Accounting policies

(Continued)

#### Financial liabilities

Trade creditors, accruals and other creditors are financial instruments, and are measured at amortised cost. Taxation and social security are not included in the financial instruments disclosure definition.

Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instrument.

#### 1.9 Taxation

The academy trust is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the academy trust is potentially exempt from taxation in respect of income or capital gains received within categories covered by chapter 3 part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

#### 1.10 Pensions benefits

Retirement benefits to employees of the academy trust are provided by the Teachers' Pension Scheme ('TPS') and the Local Government Pension Scheme ('LGPS'). These are defined benefit schemes and the assets are held separately from those of the academy trust.

The TPS is an unfunded scheme and contributions are calculated to spread the cost of pensions over employees' working lives with the academy trust in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary based on quadrennial valuations using a prospective unit credit method. The TPS is an unfunded multi-employer scheme with no underlying assets to assign between employers. Consequently, the TPS is treated as a defined contribution scheme for accounting purposes and the contributions are recognised in the period to which they relate.

The LGPS is a funded multi-employer scheme and the assets are held separately from those of the academy trust in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to net income or expenditure are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the statement of financial activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses. Actuarial gains and losses are recognised immediately in other recognised gains and losses.

#### 1.11 Fund accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the academy trust at the discretion of the trustees.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by funders where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received with restrictions imposed by the funder/donor and include grants from the Education and Skills Funding Agency/Department for Education.

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

#### 2 Critical accounting estimates and areas of judgement

Accounting estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

#### Critical accounting estimates and assumptions

The academy trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost or income for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 20, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2019 has been used by the actuary in valuing the pensions liability at 31 August 2020. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

#### 3 Donations and capital grants

	Unrestricted funds £	Restricted funds £	Total 2020 £	Total 2019 £
Capital grants	-	17,929	17,929	43,002
Other donations	19,288	-	19,288	8,527
	19,288	17,929	37,217	51,529

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

#### 4 Funding for the academy trust's educational operations

	Unrestricted funds £	Restricted funds £	Total 2020 £	Total 2019 £
DfE / ESFA grants				
General annual grant (GAG)	-	1,949,587	1,949,587	1,921,220
Other DfE group grants	-	337,277	337,277	265,610
		2,286,864	2,286,864	2,186,830
Other government grants				
Local authority grants	-	363,893	363,893	241,834
Special educational projects	-	2,200	2,200	-
		366,093	366,093	241,834
Exceptional government funding				
Coronavirus job retention scheme grant	-	4,155	4,155	-
Coronavirus exceptional support	-	20,902	20,902	-
		25,057	25,057	-
Other funding				
Other incoming resources	50,076	-	50,076	92,096
Total funding	50,076	2,678,014	2,728,090	2,520,760

The academy trust has been eligible to claim additional funding in year from government support schemes in response to the coronavirus outbreak. The funding received is shown above under "exceptional government funding".

- The funding received for coronavirus exceptional support covers £20,902 of catering and premises costs. These costs are included in notes 7 and 9 below.
- The academy furloughed some of its midday supervisor and nursery staff under the government's Coronavirus Job Retention Scheme. The funding received of £4,155 relates to staff costs in respect of three staff which are included within note 10 below.

#### 5 Other trading activities

	Unrestricted funds £	Restricted funds £	Total 2020 £	Total 2019 £
Hire of facilities	19,296	-	19,296	16,969
Catering income	18,406	-	18,406	29,626
Other income	18,828	-	18,828	22,197
	56,530	-	56,530	68,792

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

#### 6 Investment income

	Unrestricted	Restricted	Total	Total
	funds	funds	2020	2019
	£	£	£	£
Bank interest	2,923	-	2,923	2,491

#### 7 Expenditure

		Non-pay expenditure		Total	Total
	Staff costs	Premises	Other	2020	2019
	£	££	£	£	£
Academy's educational opera	tions				
- Direct costs	2,005,818	-	171,919	2,177,737	2,036,179
- Allocated support costs	373,188	368,775	215,562	957,525	908,670
	2,379,006	368,775	387,481	3,135,262	2,944,849
Net income/(expenditure) fo	or the year include	s:		2020	2019
				£	£
Fees payable to auditor for:					
- Audit				8,650	8,500
- Other services				3,360	2,886
Operating lease rentals				5,052	9,029
Depreciation of tangible fixed	assets			162,554	171,414
Net interest on defined benefi	t pension liability			23,000	20,000

#### 8 Central services

The academy trust has provided central services to its academies during the year.

The academy trust charges for these services on a proportionate basis, 50% to Brooke Hill Academy and 25% to Edith Weston Academy and South Witham Academy.

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The amounts charged during the year were as follows:	2020 £
Brooke Hill Academy Edith Weston Academy South Witham Academy	121,068 60,534 60,534
	242,136

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

#### 9 Charitable activities

	Unrestricted funds £	Restricted funds £	Total 2020 £	Total 2019 £
Direct costs - educational operations Support costs - educational operations	46,140 18,406	2,131,597 939,119	2,177,737 957,525	2,036,179 908,670
	64,546	3,070,716	3,135,262	2,944,849
			Total 2020 £	Total 2019 £
Direct costs				
Teaching and educational support staff costs			2,005,818	1,784,700
Staff development			8,999	13,682
Technology costs			30,643	60,587
Educational supplies and services			132,277	177,210
			2,177,737	2,036,179
Support costs				
Support costs			272 100	242 750
Support staff costs Depreciation and amortisation			373,188 162,554	343,759 171,414
Personnel fees			14,360	11,718
Maintenance of premises and equipment			62,156	45,976
Equipment rental			5,052	8,168
Printing, postage and stationery			13,194	20,834
Cleaning			58,868	45,192
Energy costs			46,171	51,810
Rent and rates			24,272	25,502
Insurance			9,702	10,873
Catering			112,148	100,404
Interest and finance costs			23,000	20,000
Bank charges			916	1,528
Other support costs			22,458	23,811
Governance costs			29,486	27,681
			957,525	908,670

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# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

10	Governance costs		
		Total	Total
	All from restricted funds:	2020 £	2019 £
	Amounts included in support costs	L	L
	Legal and professional fees	13,689	12,892
	Auditor's remuneration	,	
	- Audit of financial statements	8,650	8,500
	- Other audit costs	3,360	2,886
	Trustees' services and training	3,787	3,403
		29,486	27,681
11	Staff		
	Staff costs		
	Staff costs during the year were:		
		2020	2019
		£	£
	Wages and salaries	1,702,820	1,606,037
	Social security costs	135,019	131,057
	Pension costs	541,167	391,365
	Staff costs - employees	2,379,006	2,128,459
		2,379,006	2,128,459
	Staff development and other staff costs	8,999	13,682
	Total staff expenditure	2,388,005	2,142,141

### Staff numbers

The average number of persons employed by the academy trust during the year was as follows:

J. J	·	 ,	,	0	5	2020 Number	2019 Number
Teachers						33	33
Administration and su	upport					58	51
Management						1	1
						92	85

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

## FOR THE YEAR ENDED 31 AUGUST 2020

11 Staff
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### (Continued)

### Higher paid staff

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	2020 Number	2019 Number
In the band £80,001 - £90,000	1	1

The above employee earning more than £60,000 per annum participated in the Teachers' Pension Scheme. During the year ended 31 August 2020, pension contributions for this member amounted to  $\pm 20,122$  (2019:  $\pm 13,646$ ).

### Key management personnel

The key management personnel of the academy trust comprise the trustees and the senior management team as listed on page 1. The total amount of employee benefits (including employer pension contributions and employer national insurance contributions) received by key management personnel for their services to the academy trust was £671,764 (2019: £452,133).

### 12 Trustees' remuneration and expenses

One or more of the trustees has been paid remuneration or has received other benefits from an employment with the academy trust. The principal and other staff trustees only receive remuneration in respect of services they provide undertaking the roles of principal and staff members under their contracts of employment, and not in respect of their services as trustees.

The value of trustees' remuneration and other benefits was as follows:

S R Milner (Executive headteacher)

Remuneration £80,000 - £85,000 (2019 - £80,000 - £85,000) Employer's pension contributions £20,000 - £25,000 (2019 - £10,000 - £15,000)

During the year expenses totalling £1,130 relating to staff responsibilities were reimbursed to 1 trustee (2019: £1,612).

### 13 Insurance for trustees and officers

The academy trust has opted into the Department for Education's Risk Protection Arrangement (RPA), an alternative to insurance where UK government funds cover losses that arise. This scheme protects trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on academy trust business, and provides cover up to  $\pounds$ 10,000,000. It is not possible to quantify the trustees and officers indemnity element from the overall cost of the RPA scheme.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 31 AUGUST 2020

#### Tangible fixed assets 14

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	Leasehold land and buildings £	Computer equipment £	Fixtures, fittings & equipment £	Total £
Cost	2	2	2	2
At 1 September 2019 Additions	7,256,367	95,431 20,837	357,891 10,312	7,709,689 31,149
At 31 August 2020	7,256,367	116,268	368,203	7,740,838
Depreciation				
At 1 September 2019	647,903	78,098	305,300	1,031,301
Charge for the year	130,567	9,517	22,470	162,554
At 31 August 2020	778,470	87,615	327,770	1,193,855
Net book value				
At 31 August 2020	6,477,897	28,653	40,433	6,546,983
At 31 August 2019	6,608,464	17,333	52,591	6,678,388
Financial instruments				
			2020 £	2019 £
Carrying amount of financial assets			£	£
Trade debtors			990	615
Bank and cash			523,474	536,997
Other debtors			315	386
			524,779	537,998
Carrying amount of financial liabilities				
Trade creditors			47,966	45,880
Accruals			22,030	34,605
Other creditors			44,033	506
			114,029	80,991

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

### 16 Debtors

10		2020 £	2019 £
	Trade debtors	990	615
	VAT recoverable	8,693	11,038
	Other debtors	315	386
	Prepayments and accrued income	81,559	53,407
		91,557	65,446
17	Creditors: amounts falling due within one year		
		2020	2019
		£	£
	Trade creditors	47,966	45,880
	Other taxation and social security	30,994	32,568
	Other creditors	44,033	506
	Accruals and deferred income	70,495	90,849
		193,488	169,803
18	Deferred income		
		2020	2019
		£	£
	Deferred income is included within:	10.105	
	Creditors due within one year	48,465	56,244
	Deferred income at 1 September 2019	56,244	62,844
	Released from previous years	(56,244)	(62,844)
	Resources deferred in the year	48,465	56,244
	Deferred income at 31 August 2020	48,465	56,244

Deferred income relates to funds received in advance for grant funding for Universal Infant Free School Meals and other income received in advance for the 2020/21 year.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

### 19 Funds

	Balance at 1 September 2019 £	Income £	Expenditure £	Gains, losses and transfers £	Balance at 31 August 2020 £
Restricted general funds	~	~	~	~	~
General Annual Grant (GAG)	-	1,949,587	(2,011,735)	62,148	-
Other DfE / ESFA grants	-	337,277	(337,277)	-	-
Other government grants	-	391,150	(391,150)	-	-
Pension reserve	(1,135,000)	-	(168,000)	(144,000)	(1,447,000)
	(1,135,000)	2,678,014	(2,908,162)	(81,852)	(1,447,000)
Restricted fixed asset funds					
Inherited on conversion	6,108,765	-	(122,301)	-	5,986,464
DfE group capital grants	129,546	17,929	(23,663)	-	123,812
Capital expenditure from GAG	17,578	-	(7,402)	13,220	23,396
Other government grants	422,499	-	(9,188)	-	413,311
	6,678,388	17,929	(162,554)	13,220	6,546,983
Total restricted funds	5,543,388	2,695,943	(3,070,716)	(68,632)	5,099,983
Unrestricted funds					
General funds	432,640	128,817	(64,546)	(75,368)	421,543
Total funds	5,976,028	2,824,760	(3,135,262)	(144,000)	5,521,526

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

### 19 Funds

(Continued)

The specific purposes for which the funds are to be applied are as follows:

General Annual Grant (GAG) must be used for the normal running costs of the Academy.

Other DfE / EFA Grants comprise of various grants awarded for specific projects, in particular to boost standards of attainment. Grants include Pupil Premium funding which is intended to support education for pupils from a disadvantaged background.

Local government Grants includes funding provided for pupils with Statements of Special Educational Needs and is used by the academy to assist with the pupils education.

Devolved capital funding is that provided to academies to use as it sees fit in areas such as improvements to buildings or facilities, or the repair or refurbishment of such.

Other capital grants are provided to the academy based on specific bids for individual projects.

Other income comprises various other receipts including school meals. The income is classed as restricted or unrestricted based on the nature of the income.

Restricted fixed asset funds represent monies received in respect of and spent on fixed assets. This includes assets inherited on conversion. The total of resources expended within this fund include the depreciation charge for the year. The transfer figure is the amount of other funds used to acquire fixed assets.

Under the funding agreement with the Secretary of State, the Academy was not subject to a limit on the amount of GAG that it could carry forward at 31 August 2020.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

### 19 Funds

(Continued)

### Comparative information in respect of the preceding period is as follows:

	Balance at 1 September 2018 £	Income £	Expenditure £	Gains, losses and transfers £	Balance at 31 August 2019 £
Restricted general funds					
General Annual Grant (GAG)	45,894	1,921,220	(2,025,477)	58,363	-
Other DfE / ESFA grants	-	265,610	(265,610)	-	-
Other government grants	-	241,834	(241,834)	-	-
Pension reserve	(663,000)		(117,000)	(355,000)	(1,135,000)
	(617,106)	2,428,664	(2,649,921)	(296,637)	(1,135,000)
Restricted fixed asset funds					
Transfer on conversion	6,208,425	-	(99,660)	-	6,108,765
DfE group capital grants	112,458	43,002	(25,914)	-	129,546
Capital expenditure from GAG	64,996	-	(47,418)	-	17,578
Other government grants	431,687	-	(9,188)	-	422,499
	6,817,566	43,002	(182,180)	-	6,678,388
Total restricted funds	6,200,460	2,471,666	(2,832,101)	(296,637)	5,543,388
Unrestricted funds General funds	431,845	171,906	(112,748)	(58,363)	432,640
Total funds	6,632,305	2,643,572	(2,944,849)	(355,000)	5,976,028
Total funds analysis by acade	emy				
Fund balances at 31 August 20	20 were allocated	l as follows:		2020 £	2019 £
Brooke Hill Academy				414,591	403,398
Edith Weston Academy				106,122	114,381
South Witham Academy				(99,170)	(85,139)
Total before fixed assets fund a	nd pension reserv	ve		421,543	432,640
Restricted fixed asset fund				6,546,983	6,678,388
Pension reserve				(1,447,000)	(1,135,000)
Total funds				5,521,526	5,976,028

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# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

### 19 Funds

(Continued)

### Total cost analysis by academy

Expenditure incurred by each academy during the year was as follows:

	Teaching and educational support staff £	• •	Educational supplies £	depreciation	Total 2020 £	Total 2019 £
Brooke Hill Academy	1,074,088	186,854	60,861	234,539	1,556,342	1,457,557
Edith Weston Academy	449,060	99,012	38,649	111,468	698,189	589,570
South Witham Academy	482,670	87,322	32,767	115,418	718,177	726,308
	2,005,818	373,188	132,277	461,425	2,972,708	2,773,435

### 20 Analysis of net assets between funds

-	Unrestricted	<b>Restricted funds:</b>		Total	
	Funds	General	Fixed asset	Funds	
	£	£	£	£	
Fund balances at 31 August 2020 are represented by:					
Tangible fixed assets	-	-	6,546,983	6,546,983	
Current assets	421,543	193,488	-	615,031	
Creditors falling due within one year	-	(193,488)	-	(193,488)	
Defined benefit pension liability	-	(1,447,000)	-	(1,447,000)	
Total net assets	421,543	(1,447,000)	6,546,983	5,521,526	
	Unrestricted	Rest	ricted funds:	Total	
	Funds	General	Fixed asset	Funds	
	£	£	£	£	
Fund balances at 31 August 2019 are					

represented by:				
Tangible fixed assets	-	-	6,678,388	6,678,388
Current assets	602,443	-	-	602,443
Creditors falling due within one year	(169,803)	-	-	(169,803)
Defined benefit pension liability	-	(1,135,000)	-	(1,135,000)
Total net assets	432,640	(1,135,000)	6,678,388	5,976,028

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

21	Reconciliation of net expenditure to net cash flow from operating activities		
		2020 £	2019 £
	Net expenditure for the reporting period (as per the statement of financial activities)	(310,502)	(301,277)
	Adjusted for:		
	Capital grants from DfE and other capital income	(17,929)	(43,002)
	Investment income receivable	(2,923)	(2,491)
	Defined benefit pension costs less contributions payable	145,000	97,000
	Defined benefit pension scheme finance cost	23,000	20,000
	Depreciation of tangible fixed assets	162,554	171,414
	(Increase)/decrease in debtors	(26,111)	15,150
	Increase/(decrease) in creditors	23,685	(32,560)
	Net cash used in operating activities	(3,226)	(75,766)

### 22 Pension and similar obligations

The academy trust's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by Leicestershire County Council and Lincolnshire County Council. Both are multi-employer defined benefit schemes.

The pension costs are assessed in accordance with the advice of independent qualified actuaries. The latest actuarial valuation of the TPS related to the period ended 31 March 2016, and that of the LGPS related to the period ended 31 March 2019.

Contributions amounting to £43,643 were payable to the schemes at 31 August 2020 (2019: £nil) and are included within creditors.

### Teachers' Pension Scheme

### Introduction

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for teachers in academies. All teachers have the option to opt out of the TPS following enrolment.

The TPS is an unfunded scheme to which both the member and employer makes contributions, as a percentage of salary. These contributions are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

### Valuation of the Teachers' Pension Scheme

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury every 4 years. The aim of the review is to specify the level of future contributions. Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2016. The valuation report was published by the Department for Education on 5 March 2019.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

### 22 Pension and similar obligations

(Continued)

The key elements of the valuation and subsequent consultation are:

- employer contribution rates set at 23.68% of pensionable pay (including a 0.08% employer administration charge)
- total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £218,100 million, and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £196,100 million giving a notional past service deficit of £22,000 million
- the SCAPE rate, set by HMT, is used to determine the notional investment return. The current SCAPE rate is 2.4% above the rate of CPI. The assumed real rate of return is 2.4% in excess of prices and 2% in excess of earnings. The rate of real earnings growth is assumed to be 2.2%. The assumed nominal rate of return including earnings growth is 4.45%.

The next valuation result is due to be implemented from 1 April 2023.

The employer's pension costs paid to the TPS in the period amounted to £257,928 (2019: £173,445).

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website.

Under the definitions set out in FRS 102, the TPS is an unfunded multi-employer pension scheme. The academy trust has accounted for its contributions to the scheme as if it were a defined contribution scheme. The academy trust has set out above the information available on the scheme.

### Local Government Pension Scheme

The LGPS is a funded defined benefit pension scheme, with the assets held in separate trusteeadministered funds. The total contributions are as noted below. The agreed contribution rates for future years are 21.5% for employers and 5.5 to 9.9% for employees.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013.

Total contributions made	2020 £	2019 £
Employer's contributions Employees' contributions	138,000 33,000	121,000 29,000
Total contributions	171,000	150,000
Principal actuarial assumptions	2020 %	2019 %
Rate of increase in salaries	2.6	3.0
Rate of increase for pensions in payment/inflation	2.2	2.3
Discount rate for scheme liabilities	1.7	1.9

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

### 22 Pension and similar obligations (Continued) The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are: 2020 2019 Years Years Retiring today - Males 21.5 21.2 - Females 23.8 23.5 Retiring in 20 years - Males 22.3 22.4 - Females 25.2 25.0 Scheme liabilities would have been affected by changes in assumptions as follows: 2020 2019 £ £ 0.5% decrease in Real Discount Rate 196,500 169.000 0.5% increase in the Pension Increase Rate (CPI) 175,000 141,000 0.5% increase in the Salary Increase Rate 18,500 25,000 The academy trust's share of the assets in the scheme 2019 2020 Fair value Fair value £ £ Equities 821,580 738,800 Bonds 370,570 347,000 Cash 112,940 101,760 Property 46,910 32,440 Total market value of assets 1,352,000 1,220,000 The actual return on scheme assets was £(28,000) (2019: £70,000). Amount recognised in the Statement of Financial Activities 2020 2019

	£	£
Current service cost	283,000	191,000
Past service cost	-	27,000
Interest income	(24,000)	(30,000)
Interest cost	47,000	50,000
Total operating charge	306,000	238,000

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

Changes in the present value of defined benefit obligations2020 £At 1 September 20192,355,000Current service cost283,000Interest cost47,000Employee contributions33,000Actuarial loss92,000Benefits paid(11,000)Past service cost-At 31 August 20202,799,000Changes in the fair value of the academy trust's share of scheme assets20202At 1 September 20191,220,000Interest income24,000Actuarial loss/(gain)(52,000)Employer contributions138,000	<b>2019</b> £ 1,672,000 191,000 50,000 29,000 395,000 (9,000) 27,000
Current service cost         283,000           Interest cost         47,000           Employee contributions         33,000           Actuarial loss         92,000           Benefits paid         (11,000)           Past service cost         -           At 31 August 2020         2,799,000           Endits paid         2,799,000           Changes in the fair value of the academy trust's share of scheme assets         2020           £         At 1 September 2019         1,220,000           Interest income         24,000           Actuarial loss/(gain)         (52,000)           Employer contributions         138,000	191,000 50,000 29,000 395,000 (9,000)
Interest cost       47,000         Employee contributions       33,000         Actuarial loss       92,000         Benefits paid       (11,000)         Past service cost       -         At 31 August 2020       2,799,000         Changes in the fair value of the academy trust's share of scheme assets         Changes in the fair value of the academy trust's share of scheme assets       2020         £       At 1 September 2019       1,220,000         Interest income       24,000         Actuarial loss/(gain)       (52,000)         Employer contributions       138,000	50,000 29,000 395,000 (9,000)
Employee contributions       33,000         Actuarial loss       92,000         Benefits paid       (11,000)         Past service cost       -         At 31 August 2020       2,799,000         Changes in the fair value of the academy trust's share of scheme assets         Changes in the fair value of the academy trust's share of scheme assets       2020         £       At 1 September 2019       1,220,000         Interest income       24,000         Actuarial loss/(gain)       (52,000)         Employer contributions       138,000	29,000 395,000 (9,000)
Actuarial loss92,000Benefits paid(11,000)Past service cost-At 31 August 20202,799,000Changes in the fair value of the academy trust's share of scheme assets2020 £2020 £At 1 September 20191,220,000Interest income24,000Actuarial loss/(gain)(52,000)Employer contributions138,000	(9,000)
Past service cost-At 31 August 20202,799,000Changes in the fair value of the academy trust's share of scheme assetsChanges in the fair value of the academy trust's share of scheme assets2020£1,220,000At 1 September 20191,220,000Interest income24,000Actuarial loss/(gain)(52,000)Employer contributions138,000	· /
At 31 August 20202,799,000Changes in the fair value of the academy trust's share of scheme assets2020£2,20,000£At 1 September 20191,220,000Interest income24,000Actuarial loss/(gain)(52,000)Employer contributions138,000	27,000
Changes in the fair value of the academy trust's share of scheme assets 2020 £ At 1 September 2019 Interest income Actuarial loss/(gain) Employer contributions 138,000	
2020£At 1 September 2019Interest incomeActuarial loss/(gain)(52,000)Employer contributions138,000	2,355,000
£At 1 September 20191,220,000Interest income24,000Actuarial loss/(gain)(52,000)Employer contributions138,000	
At 1 September 2019       1,220,000         Interest income       24,000         Actuarial loss/(gain)       (52,000)         Employer contributions       138,000	2019 £
Interest income24,000Actuarial loss/(gain)(52,000)Employer contributions138,000	~
Actuarial loss/(gain)(52,000)Employer contributions138,000	1,009,000
Employer contributions 138,000	30,000
	40,000
	121,000
Employee contributions 33,000	29,000
Benefits paid (11,000)	(9,000)
At 31 August 2020 1,352,000	1,220,000
23 Analysis of changes in net funds 1 September Cash flows	

	1 September 2019 £	Cash flows £	31 August 2020 £
Cash	536,997	(13,523)	523,474

### 24 Commitments under operating leases

At 31 August 2020 the total of the academy trust's future minimum lease payments under non-cancellable operating leases was:

	2020 £	2019 £
Amounts due within one year Amounts due in two and five years	6,094 11,410	7,728 17,504
	17,504	25,232

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

### 25 Related party transactions

Owing to the nature of the academy trust's operations and the composition of the board of governors being drawn from local public and private sector organisations, transactions may take place with organisations in which the academy trust has an interest. All transactions involving such organisations are conducted at arm's length and in accordance with the academy trust's financial regulations and normal procurement procedures.

Some of the governors have children who are pupils at the academy, consequently there will be transactions between those governors and the academy in respect of their children's education. These are on the same basis as other pupils at the academy.

No related party transactions took place in the period of account other than certain trustees' remuneration and expenses already disclosed in note 12.

### 26 Members' liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he or she is a member, or within one year after he or she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he or she ceases to be a member.